

## Policy Brief

### Series Information:

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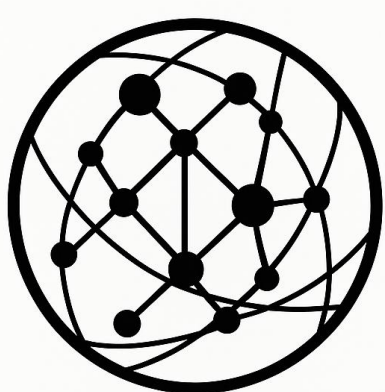
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## U.S. Defense Procurement (Jan–Apr 2026):

### AI as the Foundation of Modern Warfare

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### Key Judgments

- **AI is becoming a structural dependency rather than a force multiplier.** Increasingly, advanced weapons systems require AI-enabled coordination and decision support to operate effectively under real-world conditions.
- **AI procurement reflects system stress, not technological opportunism.** The acceleration of AI investment signals rising battlefield complexity and growing risks of decision overload.
- **Missile defense systems, not autonomous platforms, are the primary drivers of AI spending.** Investment is concentrated in domains characterized by high decision density and minimal tolerance for latency.
- **AI functions as a stabilization layer that delays, but does not eliminate, loss-of-control dynamics.** It extends system coherence under saturation while simultaneously introducing new failure pathways.
- **Strategic competition is shifting toward system resilience rather than platform accumulation.** Algorithmic robustness, stability under stress, and recovery capacity are emerging as core determinants of military effectiveness.

### Executive Summary

Between January and April 2026, U.S. defense procurement entered a rapid acceleration phase in artificial intelligence (AI) integration. AI-related contracts reached an estimated \$16–21 billion, accounting for approximately 18–24 percent of total procurement value, and expanded by three to four times within a single quarter. This pattern reflects not simply increased investment, but a deeper structural transformation in the organization and sustainability of modern warfare.

Three interrelated dynamics are particularly salient. First, AI is shifting from auxiliary software toward embedded system infrastructure, becoming increasingly integrated into core operational architectures. Second, its primary function is transitioning from efficiency enhancement to system stabilization, particularly in environments characterized by high decision density and time compression. Third, AI is emerging as a prerequisite for maintaining operational coherence under high-intensity, high-density conditions, where human decision-making alone is insufficient to manage system complexity.

Taken together, these trends indicate that AI is evolving into a latent but indispensable layer of military capability, reshaping the functional foundations of contemporary conflict.

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### 1. Scale and Acceleration

From January through early April 2026, AI-related procurement expanded rapidly across multiple functional domains, including autonomy, sensor fusion, and decision-support systems. During this period, approximately 78–92 AI-related projects were identified, with a total contract value estimated at \$16–21 billion. Most notably, overall spending increased by three to four times within a single quarter, indicating a sharp acceleration rather than gradual growth.

Monthly data reveal a clear and sustained upward trajectory, as shown in **Table 1**:

**Table 1. Monthly Trends in U.S. AI-Related Defense Procurement (Jan–Apr 2026)**

Month	Projects	Value (USD)	MoM Growth
January	~18–22	\$2.5–3.5B	—
February	~25–30	\$5–7B	+100%
March–April	~35–40	\$9–11B	+70%

This rate of expansion exceeds that observed in most traditional procurement categories and signals entry into a rapid scaling phase. Rather than reflecting isolated programmatic increases, the data suggest a broader systemic shift toward accelerated integration of AI capabilities across operational domains.

### 2. Structural Shift: From Tools to Systems

AI procurement over this period reflects a clear qualitative transition in both function and integration. In the early phase of the cycle, particularly in January, AI investments were primarily concentrated in discrete tools and modular capabilities, including analytical software, image recognition and classification systems, and limited forms of task-specific automation. These applications, while operationally useful, largely functioned as supplementary enhancements to existing systems.

By March and April, however, procurement patterns indicate a shift toward deeply embedded and system-level integration. AI is increasingly incorporated directly into missile defense architectures, drone and counter-drone systems, and command-and-control (C2) networks. At the same time, end-to-end ISR pipelines, spanning sensor input, data processing, decision-making, and action, are being structured around AI-enabled coordination.

This transition can be understood as a movement from AI as a capability enhancer to AI as a system component. In operational terms, AI is no longer an optional add-on but is becoming part of the minimum functional architecture required for modern military systems to operate effectively under contested conditions.

### 3. Functional Distribution of AI Investment

AI procurement is unevenly distributed across operational domains, with a clear prioritization of decision-intensive systems where time constraints and complexity are most acute, as illustrated in **Table 2**.

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Table 2. Functional Distribution of U.S. AI-Related Defense Procurement by Domain (Jan–Apr 2026)

Category	Share of Projects	Share of Funding
ISR & Sensor AI	~30%	~35%
Missile Defense AI	~20%	~30%
Drone / Counter-Drone	~25%	~15%
C2 Systems	~15%	~10%
Modeling / Simulation	~10%	~10%

A key observation is that missile defense systems receive a disproportionately large share of funding relative to their project count. This imbalance reflects several structural characteristics of these systems. First, they operate under conditions of high decision complexity and extreme time compression, requiring rapid threat discrimination and prioritization. Second, their effectiveness depends on real-time processing and allocation of limited intercept resources. Third, the high cost per engagement significantly amplifies the value of marginal improvements in decision accuracy.

As a result, AI investment is increasingly concentrated in domains where decision latency and cognitive overload pose the greatest operational risks, reinforcing its role as a critical component in managing system-level stress under high-intensity conditions.

#### 4. AI as a System Stabilization Layer

The functional role of AI in military systems is undergoing a significant conceptual shift. Historically, AI was primarily framed as a tool for efficiency enhancement, supporting the automation of routine analytical tasks and improving the speed and accuracy of specific functions. In this paradigm, AI operated largely at the margins of existing systems, augmenting but not fundamentally redefining their operation.

Recent procurement patterns, however, indicate the emergence of a different functional logic. AI is increasingly deployed to prevent system overload, maintain operational coherence, and enable real-time decision-making under conditions of saturation. In high-intensity environments characterized by compressed timelines and large volumes of simultaneous inputs, AI serves not merely to improve performance, but to ensure that systems remain functional.

A simplified, illustrative relationship suggests that for every \$10 billion in missile procurement, approximately \$2–3 billion in AI systems may be required to sustain operational effectiveness. While indicative rather than definitive, this ratio captures an emerging structural dependency between kinetic capability and algorithmic support.

Accordingly, AI expenditure is better understood not as discretionary capability expansion, but as a form of system maintenance cost, an essential investment required to preserve system coherence, manage operational complexity, and prevent performance degradation under conditions of stress and saturation.

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### 5. Strategic Implications

#### 5.1 AI as a Controller of Operational Tempo

AI is increasingly shaping core dimensions of military operations, including decision speed, the allocation of defensive resources, and coordination across multiple domains. In high-intensity conflict environments, where engagements are compressed in time and distributed across air, sea, cyber, and space, these functions are central to maintaining system coherence. As a result, AI is emerging as a critical determinant of operational tempo, influencing not only how quickly decisions are made, but also how effectively systems can synchronize responses under pressure.

#### 5.2 Delaying Loss-of-Control Thresholds

AI also functions as a stabilizing mechanism that extends the threshold at which military systems transition into loss-of-control dynamics. By absorbing information overload and accelerating decision cycles, AI can delay the point at which complexity overwhelms coordination. However, this stabilizing effect is inherently conditional. It depends on the integrity and reliability of underlying systems and remains reversible under conditions of failure, degradation, or external disruption. As such, AI mitigates, but does not eliminate, the risk of systemic breakdown.

#### 5.3 AI Procurement as an Indicator of Rising Complexity

The expansion of AI procurement correlates strongly with the increasing complexity of contemporary warfare. Environments characterized by multi-target engagement scenarios, cross-domain operational integration, and high-frequency attack cycles generate decision demands that exceed human cognitive capacity. In this context, rising demand for AI capabilities serves as a proxy indicator of systemic complexity escalation, reflecting the growing need for automated coordination and real-time processing across interconnected systems.

#### 5.4 Emergence of New Vulnerabilities

At the same time, increased dependence on AI introduces new forms of systemic risk. Algorithmic errors can lead to strategic misjudgments, while system failures may trigger cascading operational breakdowns across interconnected networks. Additionally, adversarial interference—whether through cyber disruption, data manipulation, or model exploitation—can undermine decision-making processes at critical junctures. These dynamics point to the emergence of **algorithmic-layer fragility**, in which the stability of military systems becomes contingent on the robustness and security of their AI components.

### 6. Implications for Strategic Competition

From an external analytical perspective, these developments point to a shift in the underlying logic of military competition. Traditional metrics centered on platform quantity and the accumulation of firepower are becoming less decisive as operational environments grow more complex and time-sensitive. In their place, new determinants are emerging, including system stability under stress, algorithmic reliability and robustness, and the capacity to sustain performance under conditions of saturation and disruption.

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This shift reflects a broader transformation in the nature of warfare. As AI becomes more deeply embedded within operational architectures, conflict is increasingly shaped by algorithmic processes that govern decision-making, coordination, and response. In this context, the decisive factor is no longer the volume of force that can be deployed, but the ability of military systems to maintain functional coherence under extreme operational pressure.

### Limitations and Analytical Scope

This analysis is subject to several methodological and data-related limitations that should be considered when interpreting the findings.

First, AI-related procurement is identified using a functional classification approach rather than explicit labeling. Because U.S. procurement databases such as SAM.gov do not systematically categorize contracts under “AI,” this study relies on the presence of AI-relevant functionalities, including autonomy, sensor fusion, and decision-support capabilities, to identify relevant programs. As a result, the estimates presented here should be understood as approximations rather than precise totals.

Second, contract values and project counts reflect publicly available procurement data and do not fully capture classified programs or internal budget reallocations. Given the increasing sensitivity of AI-enabled systems, a portion of relevant investment activity is likely excluded from observable datasets.

Third, the analysis focuses on short-term dynamics over a three-month period (January–April 2026). While this window captures a clear acceleration trend, it may not fully reflect longer-term procurement cycles, budget adjustments, or structural shifts beyond the observed timeframe.

Finally, the relationship between AI investment and system-level effects, such as stability and loss-of-control thresholds, is inferred from observed procurement patterns and operational logic rather than directly measured. These interpretations are analytically grounded but should be understood as conceptual rather than empirically validated causal relationships.

Taken together, these limitations do not invalidate the core findings, but they define the scope within which the analysis should be interpreted.

### Conclusion

AI procurement is no longer a secondary or enabling trend within defense spending; it is emerging as a foundational layer of modern warfare systems. Although it does not yet constitute the largest share of military expenditure, its functional importance is disproportionately high. Without AI-enabled coordination and decision support, systems degrade under pressure; without system stability, operational effectiveness collapses; and without functioning systems, the utility of firepower is significantly diminished.

The current trajectory therefore signals a deeper transformation in the logic of warfare. Military effectiveness is shifting away from a model centered on the accumulation of firepower toward one defined by the ability to maintain system coherence under conditions of complexity, speed, and saturation. This transition, from firepower-centric warfare to system-coherence-centric warfare, is likely to shape the next phase of strategic competition.

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Crucially, this shift carries direct implications for defense planning, procurement prioritization, and strategic risk assessment, particularly in operational environments characterized by system saturation and compressed decision cycles. As such, the central challenge is no longer how to maximize firepower, but how to ensure that increasingly complex systems remain stable, adaptive, and operationally coherent under sustained stress.